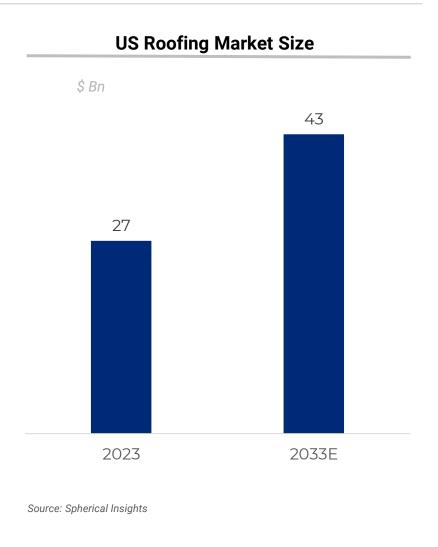
US Residential & Commercial Roofing Market Sector Review



Residential & Commercial Roofing Market Overview

- 367 advisors is glad to present US residential & commercial roofing market review. The market comprises of roofing material manufacturers, distributors and contractors providing solutions to home and business owners
- Public roofing companies have performed strongly with the sector broadly outperforming the S&P 500 by 42%⁽¹⁾ over last 12 months. Robust equity performance of the sector was driven by strong share price growth of companies like Installed Building Products, Top Build and Carlisle Companies
- The market has strong tailwinds driven by growing trends in technological advancements, increased focus on renovation & maintenance and consumer preference for innovative specialty products
- The surge in demand for single-family residences and commercial spaces is driving the requirement for roofing materials in the USA





Note(1): The Roofing-Index has been calculated as market cap weighted average of nine companies - Builders Firstsource, Owens Coring, Beacon Roofing, Bluelinx Holdings, Carlisle Companies, Masco Corporation, Gibraltar Industries, Installed Building Products and Top Build

Residential and Commercial Roofing: Key Market Trends



Rise in Construction Activity

Construction sector spending in 2024 to increase by 6% overall, with a 3% increase for commercial, 15% for industrial, and 4% for institutional buildings (Source: American Institute of Architects)



Eco-friendly and Recycled Roofing

Global Eco-Friendly Green Roofs Market was valued at ~\$11 Bn in 2024 and is projected to reach ~\$22 Bn by 2031, growing at a CAGR of ~9% (Source: Verified Market Research)



Energy Efficient Roofing

Energy-efficient roofing materials on the rise: Cool roofs, solar panels, and green roofs are gaining popularity for their ability to cut energy costs, enhance building thermal performance, and improve indoor air quality. US solar roofing market set to reach \$965 Mn by 2025 (Source: The Freedonia Group)



New Technologies

Increasing roof life, enhancing safety, improving air quality and reducing noise & air-conditioning costs are fueling the growth of the roofing market

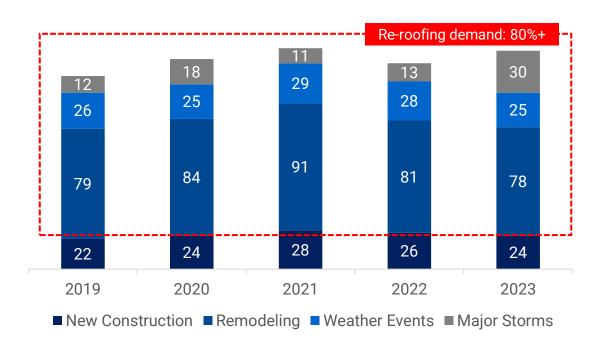


Climate Change & Extreme Weather Events

Due to inclement weather, average roof's lifespan is now 10-12 years- driving remodeling or re-roofing demand

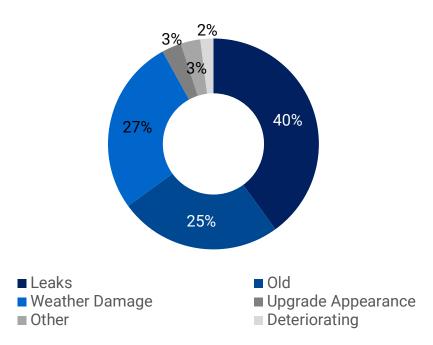


80%+ Market Demand Driven by Re-roofing



U.S. Asphalt Shingle Market (Mn sq. meters)

Drivers of Re-roofing



90%+ Re-roofing demand is non-discretionary and typically cannot be delayed, even in tough economic times

Source: Owens Corning & Beacon Investor Presentations



Roofing Market Value Chain



Integrated value chain with a diverse mix of large and small players



US Residential & Commercial Roofing Market M&A Overview

- Roofing market is **fragmented** and top 5 players hold only ~5-10% of the market share, **fueling strong M&A** activity by strategics and PE to gain market share
- In Q1 2024 M&A deal volume in the roofing industry has grown ~150% Y-o-Y, showing continual trend of steady growth in deal volumes over the years
- <u>Recent notable transactions in the market include</u>:
 - Huron Capital has launched its platform Rampart
 Exterior Services in partnership with Gabe
 Mesanza to acquire roofing and exterior
 companies
 - The Home Depot's acquisition of SRS Distribution for ~\$18 Bn

Key Trends Shaping Residential & Commercial Roofing Market M&A

Small and mid-sized companies seeking succession strategics and financial partners to facilitate growth opportunities are driving an increase in M&A activities

M&A in roofing market sees growing demand from strategic buyers & PE investors

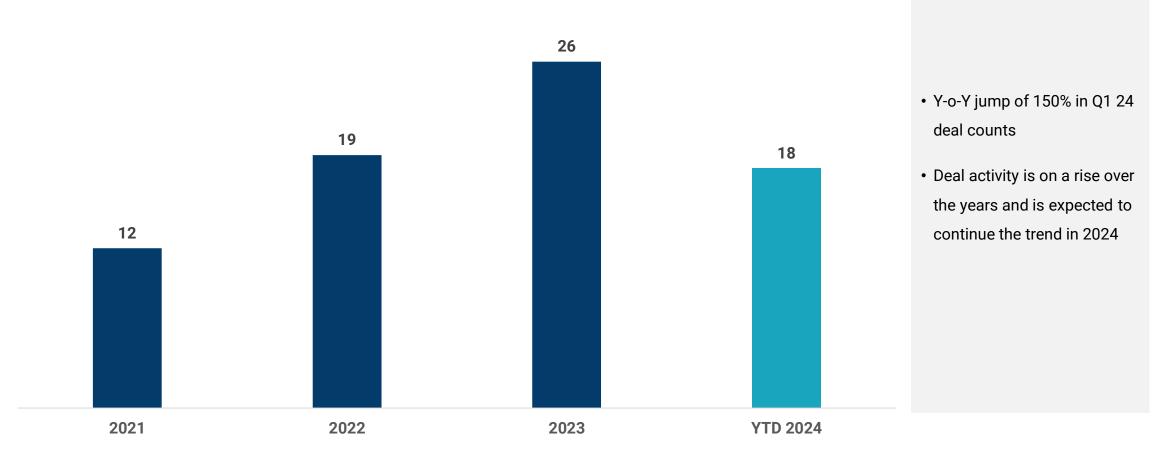
PE backed platform like Tecta America and Apple Roofing, are in the race to become the market leaders in US and the success of these platforms is attracting more players in the market

Recurring requirements of roof replacement and other related services is attracting building material strategics to enter the market through inorganic way



US Residential & Commercial Roofing M&A Deal Count

M&A Deals





PE Backed Platform Buyers

PE Firm

Platform Company

Platform Overview

Select Acquisitions by Platform Company





HCI Equity Partners backed Highland Commercial Roofing provides roofing solutions for commercial properties across the Western US. These acquisitions will enable them to bring new and expanded resources and capabilities to better serve customers



Freeman Spogli Management Co & LightBay Management LLC



Infinity Home Healthcare Services, LLC operates in the construction and engineering industry that provides residential roofing, siding. The impetus behind these strategic moves is to establish a network of premier roofing brands, leveraging operational synergies and market influence



Bessemer Investment Partners



Bessemer Investment Partners backed Legacy Restoration LLC specializes in exterior home remodeling and restoration services. The acquisition will allow to extend our geographical footprint into the southeast with one of the highest rated roofing organizations in the country





PE Backed Platform Buyers

PE Firm Platform Company Platform Overview Select Acquisitions by Platform Company Halmos Capital Partners backed Northpoint Roofing Systems offers comprehensive roofing **Halmos Capital** services for residential and commercial properties. Cardinal Roofing **Partners** The acquisitions are to build scale and expand ROOFING through US Atlas Partners backed Tecta America is a leading national commercial roofing company offering PIFROS OSHKOSHINDUSTRIAL TECTA AMERICA roofing solutions. They have acquired more than 50 **Atlas Partners** KATCHMARK **ROOFING & SHEET METAL** companies since inception TECTA AMERICA COMPANY 11.0 Gauge Capital backed Apple Roofing provides residential and commercial roofing services. Apple apple Roofing was formed to offer capital solutions for **Gauge Capital** roofing companies seeking ownership transition or roofir **Saint**Raphae growth acceleration



Platform Buyers

Investors

Platform Company

Platform Overview

Select Acquisitions by Platform Company

New State Capital Partners



New State Capital Partners backed PAX Services Group specializes in technical roofing and exterior services for complex facilities. This acquisition under new brand plans to pursue geographic expansion and explore a new sector of complementary building maintenance, repair, and renovation services



CCMP Growth Advisors, LLP

CCMP formed Omnia Exterior Solutions to support and grow high potential residential roofing and remodeling business. It has completed 5 acquisitions till date with Ace roofing being the most recent partnership



FirstService Corporation



FirstService Corporation backed Roof Corp of America is a commercial roofing contractor of the US. It acquired Roof Tech with the view of entering the Louisiana market. It is looking for geographical and product expansion





Strategic Buyers

Acquiror

M&A Overview

Select Acquisitions



Beacon Roofing Supply is a leading distributor of roofing materials and building products in North America. Beacon has completed 8 acquisitions in 2023





Restoration Builders specializes in residential and commercial restoration services. This acquisition will help in expanding their geographical footprint

Alden Roofing Ltd Sky Restoration Ltd



Carlisle Companies Incorporated provides roofing solutions through its Carlisle Construction Materials division. The acquisition is consistent with Carlisle's Vision 2025 to simplify the portfolio and strategically build scale with synergistic acquisitions





Strategic Buyers

Acquiror

M&A Overview

Select Acquisitions



Gulfeagle supply is premier roofing and building products distributor, supplier and contractor of roofing products. The acquisitions has helped them to grow in 100+ locations across US





Gibraltar Industries provides roofing solutions through its Residential segment, which includes products like metal roofing and roof ventilation systems. The acquisition of QAP expands residential product offering and builds their presence in additional regional markets





Holcim is a global leader in innovative and sustainable building solutions. It has acquired companies to increase its product offerings and geographical presence



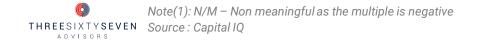






Trading Multiples of Listed Roofing Companies

US\$ Mn, Unless Otherwise Stated; Calendarised to December Fiscal Year End								
	Market	Enterprise	EV/Revenue		EV/EBITDA		P/E	
Company	(24th May, 2024)	Value	FY 2023A	FY 2024E	FY 2023A	FY 2024E	FY 2023A	FY 2024E
Carlisle Companies	20,007	21,744	4.7x	4.3x	17.8x	16.2x	29.6x	21.1x
Builders Firstsource	19,858	23,406	1.4x	1.3x	8.1x	9.1x	13.6x	12.7x
Owens Corning	15,715	17,805	1.8x	1.6x	7.7x	6.6х	13.5x	11.8x
Masco Corporation	14,884	17,997	2.2x	2.3x	11.1x	11.7x	16.8x	16.4x
Top Build	12,748	13,403	2.6x	2.4x	11.9x	11.9x	20.9x	18.5x
Beacon Roofing Supply	6,138	9,273	1.0x	1.0x	8.7x	9.6x	N/M	12.7x
Installed Building Products	5,918	6,482	2.3x	2.2x	12.8x	12.0x	24.3x	18.0x
Gibraltor Industries	2,221	2,108	1.6x	1.5x	10.1x	9.4x	20.3x	15.5x
Bluelinx Holdings	895	1,036	0.3x	0.3x	5.8x	7.2x	19.2x	15.0x
Mean			2.0x	1.9x	10.4x	10.4x	19.8x	15.7x
Median			1.8x	1.6x	10.1x	9.6x	19.8x	15.5x



Trading Statistics

Residential Roofing – LTM Equity Market Performance



Note(1): The Roofing-Index has been calculated as market cap weighted average of nine companies - Builders Firstsource, Owens Coring, Beacon Roofing, Bluelinx Holdings, Carlisle Companies, Masco Corporation, Gibraltar Industries, Installed Building Products and Top Build

THREESIXTYSEVEN A d v i s o r s

Select M&A Deals in 2024

Select M	Select M&A Deals						
Date	Target	Acquiror(s) / Investor(s)	Deal Size (US\$mn)	Target Business Description			
May-24	Elo Roofing	Skyline Roofing Partners	n/a	A Jacksonville FL based roofing contractor focused on residential end market with 5 offices throughout the state of Florida			
Apr-24	Fidelity Roof Company, Inc.	Highland Commercial Roofing, LLC	n/a	With over 75 years of industry experience, this California-based contractor offers comprehensive roofing solutions for both commercial and residential clients			
Apr-24	Elite Roofing Supply	Gulfeagle Supply	n/a	A distributor of roofing materials for both commercial and residential markets based in Arizona with 26 operating branches across 9 states			
Apr-24	All Restoration Solutions	First Onsite	n/a	Offers high quality roofing services as a part of their full restoration services, with 3 offices in Georgia and 1 in South Carolina			
Mar-24	SRS Distribution	The Home Depot	18,250	A leading national distributor of roofing materials and supplies headquartered in Texas with over 6000 employees worldwide			
Mar-24	J.R. Jones Roofing, Inc.	Eskola Roofing & Waterproofing	n/a	A residential and commercial roofing services provider offering installations, repairs, and maintenance for various roofing systems, founded in Los Angeles			
Feb-24	Pacific Building Systems Inc.	Roots Equity Group LLC	n/a	A leading roofing solutions provider offering high-quality roofing materials across the midwest with over 20 years of experience			



Select M&A Deals in 2024

Select M&A Deals						
Date	Target	Acquiror(s) / Investor(s)	Deal Size (US\$mn)	Target Business Description		
Feb-24	2JCP Companies, LLC	Infinity Home Healthcare Services, LLC	n/a	A family owned firm offering installations, repairs and maintainance for residential & commercial properties for around 30 years		
Feb-24	United Roofing Supply	ABC Supply Company	n/a	A leading provider of roofing materials and supplies in Texas for residential & commercial projects with 3 offices in the state		
Feb-24	Cram Roofing	New State Capital Partners	n/a	A roofing contractor serving South Texas for over seven decades, specializing in metal roofing, asphalt shingles & flat roofs		
Jan-24	Eberhard	Tecta America Corporation	n/a	A leading provider of roofing, sheet metal, and waterproofing solutions in the Pacific Northwest with offices in Nevada & California		
Jan-24	Ace Roofing	Omnia Exterior Solutions	n/a	A premier contractor with over two decades of experience, provides expert roofing solutions for residential and commercial properties across Florida		
Jan-24	Quick Roofing, LLC	Centre Partners Management LLC	n/a	A prominent roofing services provider serving residential & commercial clients across 11 states		



To speak with one of our team members regarding industry insights, see below



Graham Woodard Managing Principal

gwoodard@threesixtyseven.com direct: (813) 679-4284



Taylor Yohner Vice President

tyohner@threesixtyseven.com direct: (850) 509-8775



Ryan Penna Vice President

<u>rpenna@threesixtyseven.com</u> direct: (516) 582-1046



Greg Guluzian Vice President

gguluzian@threesixtyseven.com direct: (813) 680-1442

For an in-depth look at the industries where our firm has expertise and to access more industry reports, please visit our website: <u>www.threesixtyseven.com</u>

